

The Leading Hotels of the World, Ltd.

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Welf J. Ebeling

EXECUTIVE VICE PRESIDENT AND
CHIEF OPERATING OFFICER
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October 11, 2006

To Whom it May Concern:

Mr. HansJoerg Maissen has been an associate for many years, as a fellow hotelier and colleague.

As the General Manager of The Windsor Court Hotel, New Orleans, and Island Hotel, Newport Beach, he was a member of The Leading Hotels of the World.

He worked closely with our global management team to drive new business, at the industry's highest average rate, into his hotels.

HansJoerg's management skills and high degree of professionalism are well recognized.

In a consultant's role, he will bring added value to your hotel and your team, due to his broad knowledge of all hotel operations. He also has great knowledge of the major hotel management and representation companies in the luxury sector.

Additional information may be obtained upon request.

Sincerely,

A handwritten signature in black ink, appearing to read 'W. Ebeling', written in a cursive style.

Welf J. Ebeling
Executive Vice President & Chief Operating Officer
The Leading Hotels of the World, Ltd.